



Center for Evaluating  
Patient Centered Care in VA  
QUERI Partnered  
Evaluation Initiative

**CIHEC**

*Complementary and Integrative  
Health Evaluation Center*

 **CHOIR**  
Center for Healthcare Organization  
and Implementation Research

# Providing Complementary and Integrative Health Services via Telehealth: Lessons Learned from Whole Health Providers in VA

Justeen Hyde, Juliet Wu,  
Rendelle Bolton, Aishwarya Khanna, Chitra Anwar,  
Rashmi Mullur, Stephanie Taylor

Prepared for VA HSR&D Cyberseminar CIH Series  
1/20/2022

Live Whole Health.

VA



Department of Veterans Affairs  
Veterans Health Administration  
Office of Patient Centered Care  
And Cultural Transformation

# Acknowledgements

- Funding for this presentation was provided by the Department of Veterans Affairs, Office of Patient Centered Care & Cultural Transformation (OPCC&CT), and Quality Enhancement Research Initiative (PEC 13-001 and PEC16-354).
- The project is part of the larger, ongoing evaluation of Whole Health implementation led by Dr. Barbara Bokhour, and is a collaboration between the Center for Evaluating Patient Centered Care (EPCC) and the Complementary and Integrative Health Evaluation Center (CIHEC), led by Dr. Stephanie Taylor.
- The views in this presentation are the views of the authors and do not represent the views of the Department of Veterans Affairs or the US Government.

# Study Purpose

To learn about the experience of delivering Whole Health-aligned services, including complementary and integrative health, via telehealth



Strengths and challenges of virtual formats



Adaptations required for successful service delivery



Perceived impacts



Recommendations

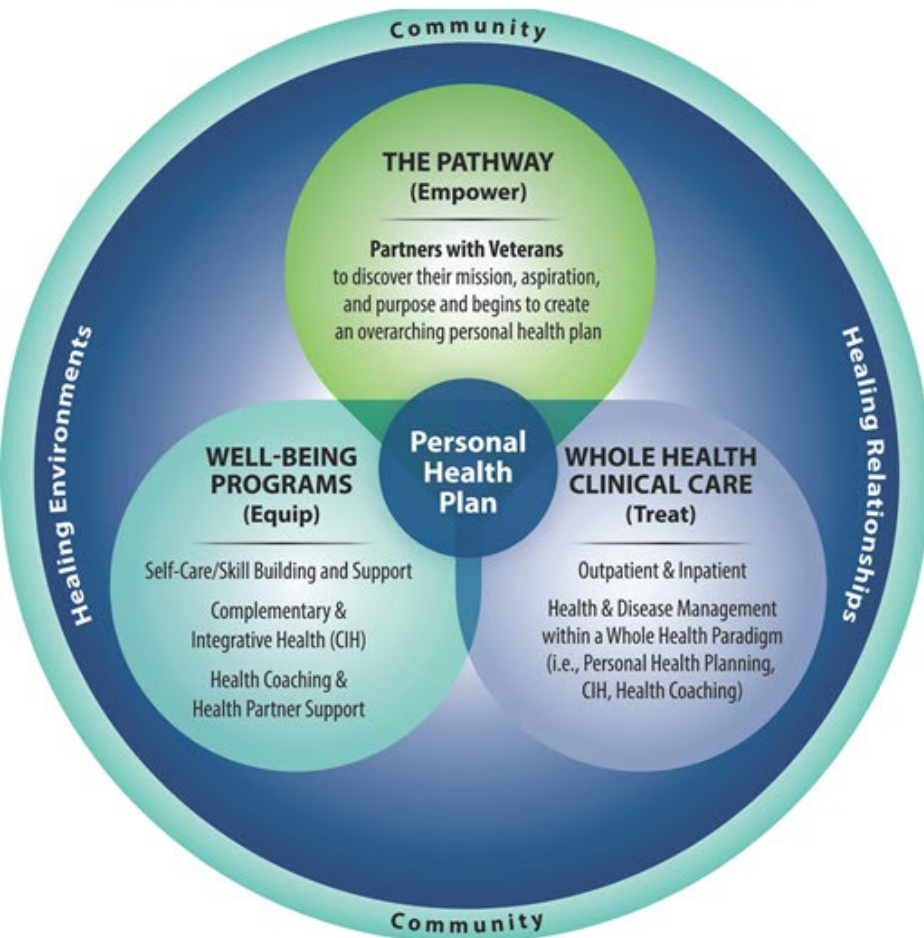
# Poll #1

How familiar are you with VA's Whole Health System of Care?

Select one:

- Very familiar
- Moderately familiar
- Vaguely familiar
- Not familiar at all

# The Whole Health System



# Circle of Health



Whole Health is an approach to health care that empowers and equips individuals to take charge of their health and well-being and live their life to the fullest.

*Moving from*

*“What’s the Matter with You?” to “What Matters to You?”*

# Methods

- **Design** Semi-structured interviews with providers from 10 VA Medical Centers (Whole Health Flagship, Non-Flagship)
- **Participants:** Providers with high volume of Whole Health services provided via telehealth
  - Movement (e.g., Yoga, Tai Chi)
  - Mindfulness/Meditation
  - Provider-Delivered (e.g., Acupuncture, Chiropractic)
  - WH Coaching
  - WH Clinical Care
- **Timeframe:** Interviews conducted Summer 2021

# Data Collected

## 51 Semi-Structured Interviews

### Participants Included

- Physicians
- Nurse Practitioners
- Physical Therapists
- Recreational Therapists
- Psychologists
- Acupuncturists
- Chiropractors
- Dieticians
- WH and Health Promotion and Disease Prevention program managers
- Health Coaches and Peers





# Key Findings





# Impetus for Telehealth

- COVID-19 pandemic was a major driver for telehealth
  - Expansion of access in all sites
- A few sites were offering WH-aligned services remotely before pandemic (e.g., WH Coaching, group classes through CVT)
  - Most by phone
  - A few specific roles had limited experience (e.g., MDs)
  - Sites serving large rural populations
- A few sites had been planning on expanding services through telehealth before the pandemic
  - Largely due to space limitations
- One site started all WH-aligned services during the pandemic

# Telehealth Context

## What virtual platforms were used?



- Sites mostly transitioned to **VA Video Connect (VVC)**.
- Other virtual platform use depended on local VA policy and guidance and included **Telephone, WebEx** and **Zoom**.
- Each platform had unique advantages and disadvantages.

## How much telehealth?

- Throughout the pandemic, sites teetered between offering some, most, or all services via telehealth.
- Participants did not talk much about asynchronous offerings.

## Where were providers located?

- Highly variable, depending largely on local policies and some personal preferences
- Most offered telehealth services at home, especially during initial waves of the pandemic
- By Summer of 2021, beginning to see a shift back to the office for some, but not all

# Services Offered

**Wide variety of Whole Health services offered in individual and group formats**

- **Yoga (Chair, Mat, assessments)**
- **Tai Chi**
- **Acupressure, Acupuncture** consults, BFA/BAA
- **iRest yoga nidra**
- **Mindfulness, Meditation**  
(incl. MBSR, Mindful self-compassion, Mindfulness-based elimination diet group, mindfulness intuitive eating)
- **Chiropractic**
- **Biofeedback**
- **Aromatherapy**
- **Integrative Medicine** assessments
- **Whole Health coaching**
- **WH Orientation or Introduction** to Whole Health
- **Taking Charge of My Life & Health, THRIVE**

## Other groups and classes:

- **MOVE!, Dance**
- **Nutrition**
- **Tobacco Cessation**
- **Women's Retreat**
- **Resiliency**
- **Tension, Stress, & Trauma Release**

# General Challenges and Strengths



Connectivity

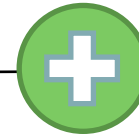
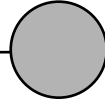
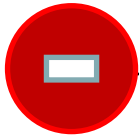
Technology

Administrative Issues

Logistics

Individual Preferences and Circumstances

# Services Offered One-on-One



## Productivity and Quotas

- Some sites had productivity requirements as condition for telework
- No-show rates were relatively high, affecting weekly quotas
- Some providers had back-to-back appointments all day
  - Fatigue
  - No time to write up notes

## Drop in Referrals

- Providers who were embedded in PACTs or other teams faced particular challenges staying engaged and connected
  - Fewer referrals
  - Less care coordination

## Technology

- VVC generally perceived to be OK for one-on-one appointments
- Provider can trouble-shoot tech problems on an individual basis, with option to switch to phone if needed

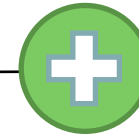
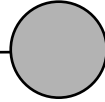
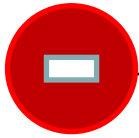
## Adaptations

- Reduce length of individual sessions to allow time to write notes immediately after meeting
- Some services (WH Coaching, Mindfulness) required few adaptations

## No Shows

- Ability to call Veterans who do not show up for appointments to trouble shoot tech issues as needed

# Services Offered in Groups



## Technology

- VVC glitches or lags, disrupting flow of communication
- Layout makes it challenging to see people, leading to reduced class size

## Managing Problems

- Technical or personal problems/concerns are difficult to manage when managing class alone

## Etiquette

- Difficult to manage conversation; people talk over each other

## No Shows

- Increase in no shows in many sites
- Difficult to document and track
- Challenge to figure out right class size, accounting for attrition

## Facilitation

- Co-facilitation: one provider leads class and the other trouble-shoots tech problems and monitors class

## Managing Technology Problems

- Tech check calls ahead of class
- Log in early to address problems with connection

## Virtual Class Management Skills

- Comfort with technology to minimize disruptions (e.g., mute people, use chat function)
- Encourage Veterans to prepare a private space for engagement
- Develop and communicate class guidelines

## Resources

- Send materials in advance



# Adaptations

## Content

- Some WH services required more adaptation than others
  - WH Coaching perceived to require little change
  - WH Introduction and Education classes required changes in content, process, materials
  - Movement and Touch therapies required a number of adaptations
    - Safety concerns for remote engagement
    - Limitations of virtual platform and technology

## Facilitation

- Providing service in person is not the same as providing online
- Few sites had group meetings to discuss how to adapt curriculum or services for online format
- No sites offered training on facilitation/engagement skills for telehealth

# CIH Adaptations:

## Movement – Yoga, Tai Chi



### Camera and Positioning

- Making sure full body or body part (e.g., camera to ankle for ankle stretches) is in frame on screen
- Positioning camera for hybrid class so in-person Vets can see one side and at-home Veterans can see the other
- Turning off camera during certain sequences in order to zoom in on each participant and check alignment

### Modifications due to safety concerns

- Switch to less advanced or chair yoga
- No longer incorporate certain poses that involve balance, have big transitions, or require a lot of prompting
- Ask Veterans to be “camera ready” and set expectation for cameras to be on

### Equipment

- Using household items in place of specialized equipment (e.g., towel or belt for straps, book or pillow for bolster)

### Facilitation

- More verbal prompting and education
- Encourage non-verbal communication (e.g., thumbs up/down)
- Emphasis on self-practice
- Going slower to account for video lag
- Co-facilitator/instructor to monitor

### Space

- Set up consistent place to engage in services, free of obstacles and minimal noise/distractions

# CIH Adaptations:

## Acupuncture, Chiropractic



### Acupuncture

- Converting to individual or group *acupressure*
  - Often, but not always a single education session
  - Curricula created for self care, focused on specific pain points
  - Handouts to facilitate self-care
  - New routines and processes for sessions
  - Often stop-gap for cessation of in-person care
- Integrating calming, meditative music and breath work
- One site tried sending ear pellets home for self-administration but this did not work very well

### Chiropractic

- Use virtual appointments to spend time with patients on strategies and self-care practices that can accompany physical manipulation
- Incorporating lifestyle and diet change discussion
- More focus on education and training on exercise and stretches
- Utilizing McKenzie method or other similar approaches

# CIH Adaptations: Mindfulness/Meditation



## Space and Environment

- Creating a space conducive for relaxation and healing and asking Veterans to do the same.
- Muting microphones and minimizing distractions.
- Going through a “grounding” with patients before getting started to assess environment and adapt session to Veteran positioning

## Other

- Using telephone if video platform not productive
- For one mindfulness intuitive eating class, patients watched pre-recorded content on their own time so more group time could be spent in conversation
- One site used Zoom for MBSR, which allowed for breakout rooms for contemplative practice and integrative modalities



# Benefits of Telehealth

**Continuity of Care**

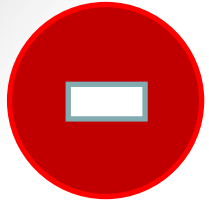
**Deeper Awareness and  
Insight**

**Access and Flexibility**

**Fewer Space Constraints**

**Emphasis on Self-Care**

**Efficiency**



# Limitations of Telehealth

**Reduced Effectiveness**  
(esp. for “touch” therapies)

**Administrative Burden**

**Social Connection**

**Reach and Integration**

**Drop in Utilization**

**Safety Concerns**





# Key Takeaways

1.

Telehealth is a ***viable option*** for providing a variety of Whole Health-aligned services to Veterans, including complementary and integrative health offerings.

2.

Despite administrative and logistical challenges, the impacts range from ***access to and continuity in care to improvements in self-care.***

3.

Invest in ***training for providers*** on how effectively facilitate conversation and engagement in virtual environments.

4.

VA needs virtual platforms that ***offer greater flexibility*** for engagement AND are secure

5.

***Workflows that support providers*** in setting up and delivering services virtually are important.

# Questions?

Contact for More Information:

Justeen Hyde

[Justeen.hyde@va.gov](mailto:Justeen.hyde@va.gov)

Juliet Wu

[Juliet.Wu2@va.gov](mailto:Juliet.Wu2@va.gov)