



# VA WOMEN'S HEALTH RESEARCH NETWORK

Supporting Practice and Research Collaboration

## *Spotlight on Women's Health Cyberseminar Series*

### **Bystander Intervention to Address Harassment in Healthcare Settings: State of the Evidence and Research at the Veterans Health Administration**

Sponsored by the VA Women's Health Research Network

[WHRN@va.gov](mailto:WHRN@va.gov)

## Today's Speakers



**Mark Relyea, PhD**  
Community Psychologist & Statistician,  
VA Connecticut Healthcare System  
Associate Research Scientist,  
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*Speaker*



**Amy Drapalski, PhD**  
Associate Director of the Clinical Core,  
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*Speaker*

VA



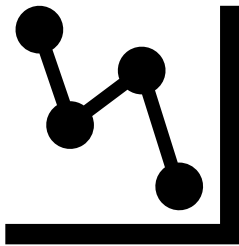
U.S. Department  
of Veterans Affairs

# Bystander Intervention to Address Harassment in Healthcare Settings: State of the Evidence



Mark Relyea, Ph.D  
Veterans Health Administration (VHA)  
Department of Veterans Affairs (VA)

# Objectives



Harassment at VA



State of the evidence for  
bystander intervention to  
address harassment

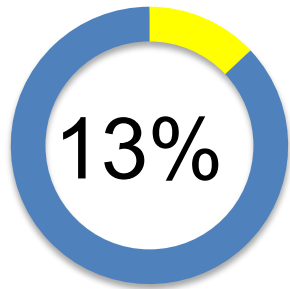


What we still  
need to know



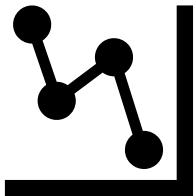
# What we know about harassment at VHA

## Harassment is common



13% of women Veterans reported harassment in 2022

## Harassment has decreased



Down from 25% in 2017

## Gender Harassment

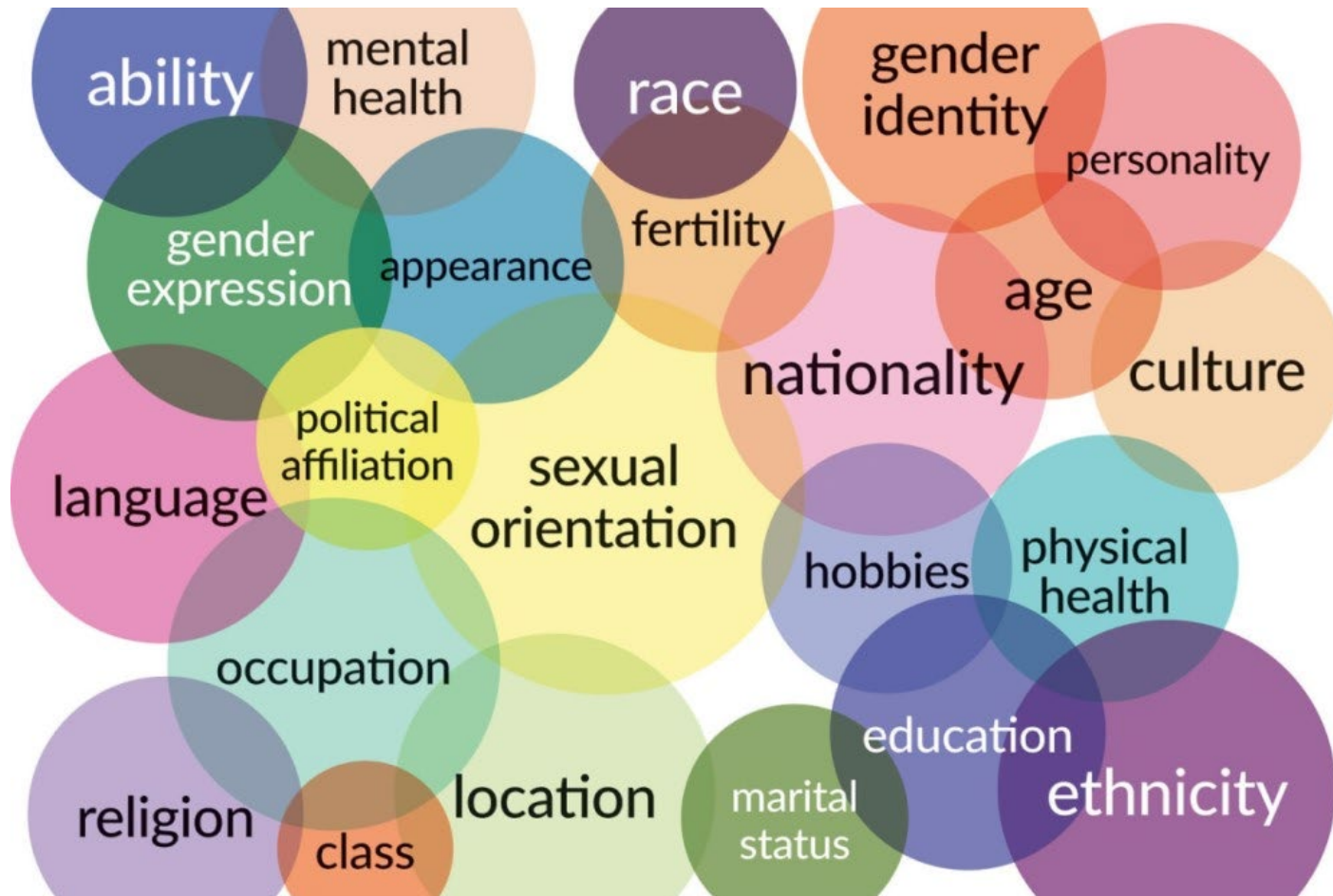
## Unwanted Sexual Attention

I'm guessing you aren't a Veteran. Are you waiting for your husband or something?

You're too pretty to be a Vet.



# People are intersectional



Harassment is intersectional



# Where it occurs

Waiting rooms	Residential/Acute units
Entryways/Exits	Elevators
Main lobby	Parking lot
Hallways	Cafeteria
Designated smoking areas	Gym
Group treatment meetings	



# Consequences



## Impact

Anxiety, anger, fear, depression, PTSD, lower safety and self-esteem, avoiding public places



## Specific to women Veterans

Delayed or missed care  
Feel less welcome at VA



## Specific to Staff

Burnout, errors, lower productivity, lower satisfaction, absenteeism, intentions to leave



## Impacts witnesses

# Three Groups of Veterans who Harass

Individuals with cognitive or mental health challenges

Individuals who are not aware

- Generational/cultural/normative factors
- Not intended to be demeaning

Individuals who are aware and do it anyway

- Test boundaries, push envelopes
- More likely to target



# VA Efforts to Address Harassment

## Poster campaigns



## Culture change initiatives

Stand Up to Stop Harassment Now! Video



## White Ribbon Campaign

White Ribbon VA: A call to action



## Messages from Leadership

### Stand Up to Stop Harassment Now! Declaration

VHA is committed to a harassment-free health care environment for everyone and will not tolerate harassment of any kind. We promise to:

Create a safe, respectful, and welcoming environment for everyone

Empower everyone to recognize, intervene, and report harassment

Advance a culture where harassment is never tolerated

Provide a seamless, secure, and compassionate system for reporting harassment without fear of retaliation

Assist Veterans, visitors, volunteers, and employees in reporting harassment

Take prompt and appropriate action to respond to reports of harassment

Be accountable by tracking harassment and the actions taken

Partner with Veterans and Veterans Services Organizations to stop harassment

*We, the undersigned, dedicate ourselves to holding our leaders, our employees, and Veterans accountable to these principles.*

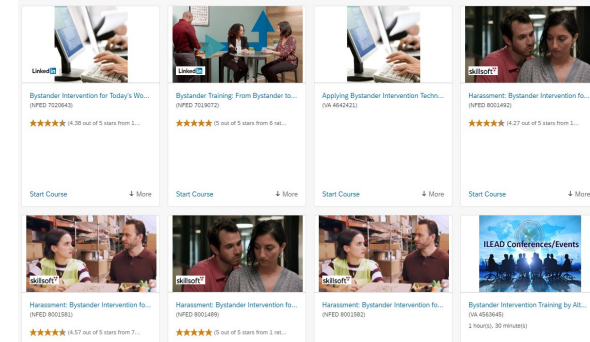
## Improving reporting

### Supporting women Veterans

The legislation bearing her name, enacted by Congress in January 2021, provides more health care services and benefits enhancements to support women Veterans. The Deborah Sampson Act also mandates a comprehensive VA policy to end sexual harassment and sexual assault in VA facilities.

The legislation directs VA to assign points of contact (POCs) at facilities to receive reports of harassment and sexual assault by Veterans and visitors. The designated POCs in VA medical facilities are patient advocates.

## Bystander training





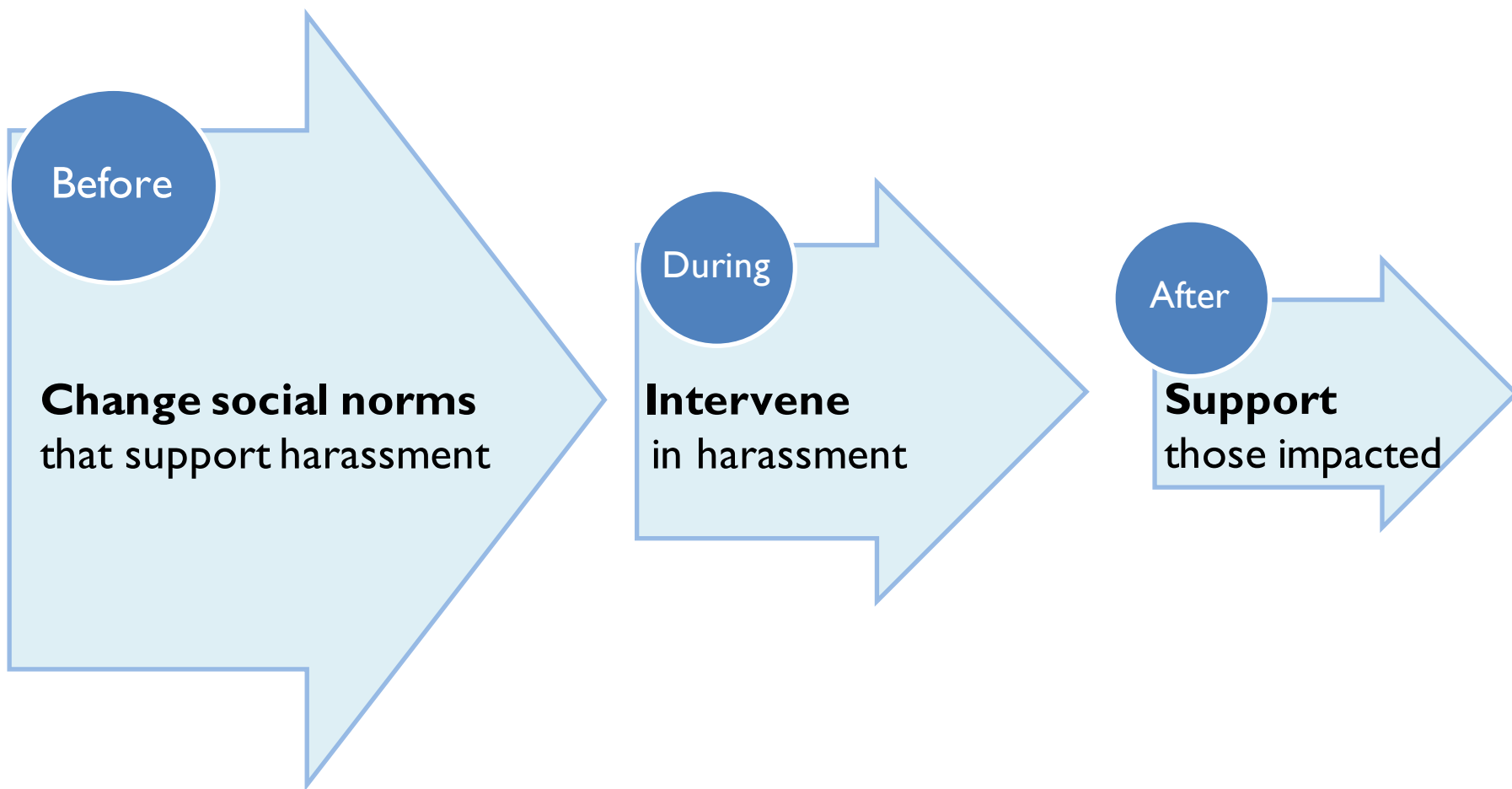
# Bystander Intervention Training

- The bystander approach views everyone as potential helpers
- Usually 1 to 2 session trainings to raise awareness, motivate intervention, teach strategies for intervening, and practice

**“I wondered why somebody didn't do something. Then I realized, I am somebody.”**



# When to Intervene



# In theory how does this work?



Through people intervening to address harassment



Through changing social norms



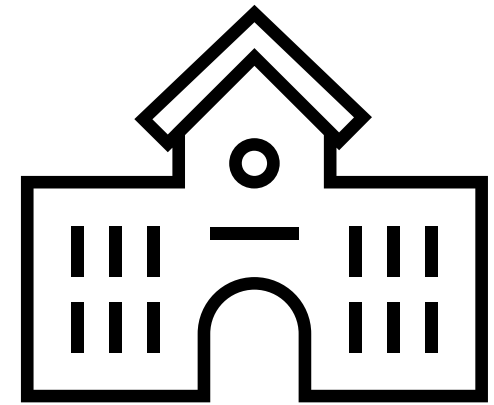
Through preventing harassment among those who went through a training



# Does it work?



# Evidence from high school and college studies on bystander programs



## **Many studies:**

Reduce harmful attitudes towards violence or gender

Increase awareness, intentions and self-efficacy to intervene, and bystander behaviors

## **Few studies:**

Reduced interpersonal violence

**Reduced harassment (\*in high schools)**

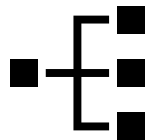


# Evidence from healthcare settings



## Methods and Content

- Similar length and content to school programs
- Focus on discrimination, bias, mistreatment, and microaggressions and less on sexual harassment
- Convenience samples
- Focused equally or mostly on responding to patient harassment toward staff
- Seldom measure problematic attitudes
- Evaluated with single arm pre to post test



## Impact

From pre to post test,  
**increased knowledge, awareness, self-efficacy and intentions to intervene**

# Evidence for Behavior change

Few studies measured impact – all without control groups

York et al. (2021): Bystander program on bias and microaggressions

**Found no behavioral changes**

Tyson et al. (2024): Bystander program on discrimination and harassment toward identifying characteristics (e.g., gender, ethnicity)

**At 9-18 month follow-up, only 18% (n = 27) said they had opportunity to respond, of which 85% intervened and 15% reported they did not act.**

Hock et al. (2020): Training on how to respond to and intervene in patient harassment.

**At 3 week follow-up, 65% (n = 15) reported experiencing or observing harassment and 67% (n = 10) addressed it, most often addressing harassment they experienced**



# Evidence at VHA



ELSEVIER

WOMEN'S  
HEALTH ISSUES

[www.whijournal.com](http://www.whijournal.com)

Original article

## Evaluating Bystander Intervention Training to Address Patient Harassment at the Veterans Health Administration

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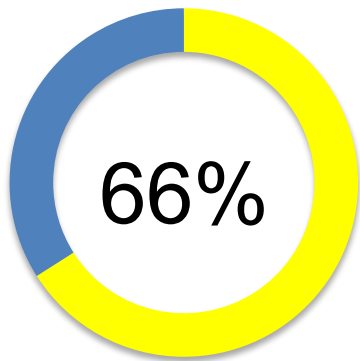
<sup>i</sup> Bay Pines VA Healthcare System, Bay Pines, Florida

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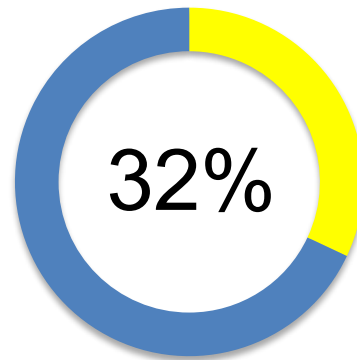
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Article History: Received 12 September 2019; Received in final form 15 June 2020; Accepted 19 June 2020

# Major Findings



Witnessed harassment of women Veterans in past year



reported *ever* intervening to stop patient harassment



Increased awareness, self-efficacy, and intentions to intervene, decreased barriers to intervening

# Staff Perceptions of Training

## Acceptable

Majority found training relevant and appropriate in length

## Most useful parts of training

- Learning to intervene
- Group discussion
- Effective facilitation
- Information on harassment

## Suggestions for Improvement

- More training for supervisors, staff, and Veterans
- More role-playing
- Leadership support
- Ways to report anonymously

# Harassment Veteran Feedback Project (Review of last week's cyberseminar)

- Women Veterans reported the majority of sexual harassment (74%) and gender harassment (63%) were not seen by staff
- When staff did see, staff often did not help
- Women Veterans reported staff both saw harassment and tried to help in 6% of sexual harassment and 12% of gender harassment

# Why aren't staff intervening?

Findings from 2016 qualitative research with clinicians

## Patient factors

- Fear of impacting patient dynamics
- Patient characteristics (e.g., age, cognitive issues) that might impact behavior or intentionality

## Individual factors

- Ambiguity defining harassment
- Trouble identifying when it was appropriate to intervene
- Concern about provoking conflict among patients

## Organizational factors

- Perceived organizational tolerance for harassment
- Lack of known policies
- Insufficient leadership support
- Competing priorities

# Why aren't staff intervening?

Findings from 2018 quantitative research with 271 staff

## Barriers to noticing harassment:

- Too busy to notice harassment
- Others appearing unconcerned
- Not having skills to intervene
- Unsure of VA policies on intervening

## Barriers to intervening:

- Too busy to notice harassment
- Fear of being reported to the patient advocate



# Can training reduce barriers?

Changes from pre to post

## Barriers to noticing harassment:

- Too busy to notice harassment
- Others appearing unconcerned
- Not having skills to intervene
- **Unsure of VA policies on intervening**

## Barriers to intervening:

- Too busy to notice harassment
- Fear of being reported to the patient advocate

## Other changed barriers:

- **Skills deficits**
- **Less likely to intervene with older Veterans**
- **Apprehension about reporting**

# Summary of the Evidence

## Promising

- Programs can increase awareness of harassment and change attitudes toward intervening
- Programs may get staff to intervene on their own behalf

## Challenges

- Most harassment toward patients goes unseen
- Organizational barriers may not be impacted by training
- Unclear if programs can increase intervening
- Unclear if intervening is necessary for programs to decrease harassment

# What we still need to know



## Basic research:

- What factors are associated with committing harassment?
- Are Veterans willing to intervene with other Veterans?
- Does intervening impact rates of harassment at facilities?
- Where has intervening had negative impacts?
- What forms of intervention are seen by patients as helpful and which are seen as inadequate or harmful?
- How do providers respond when patients disclose harassment?
- What impact do provider reactions and reporting systems have on Veterans?

# What we still need to know



## Research on Interventions

- Impact on harmful behaviors and attitudes, helping behaviors, social norms
- Whether programs decrease rates of harassment at facilities
- Understanding how long effects last
- Moderators of program efficacy
- Implementation research
- Evaluation of acceptability and outcomes of training Veterans
- Identifying novel ways to educate staff and Veterans



# Thank you!

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# Bystander Activation Intervention to Address Gender-Based Harassment at VA

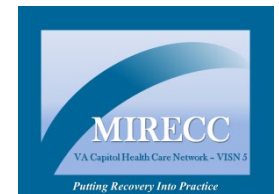
VA HSR CYBERSEMINAR  
“SPOTLIGHT ON WOMEN’S  
HEALTH”

AMY DRAPALSKI, PHD

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# Intervention Development Framework

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The GBH bystander activation intervention was developed via an iterative process combining:

- social ecological bystander principles
- prior research on harassment
- knowledge gained and materials developed via photovoice and focus groups
- consultation and feedback from members of the GBH intervention development research team including from two Veterans (a woman and a man) and a steering committee (SC) comprised of key stakeholders

# Bystander Education Materials

## Focus Groups/Interviews

- 2 focus groups with women Veterans (n=11)
- 1 focus group and 4 interviews with men Veterans
- 6 interviews with staff
- Focused on gaining feedback on bystander education materials to inform how to best adapt them for a VA setting





# Photonarrative (PV) Development

## 2 Individual Meetings

- Meeting 1:
  - Reviewed the purpose of the photonarratives (PV)
  - Discussed messages, images, experience they might want to include
  - Provided instructions on how to take photographs
  - Discussed important things to consider and rules for taking photographs
- Between meetings
  - Took photographs
- Meeting 2:
  - Reviewed and discussed photographs taken
  - Chose up to 3 photographs that best reflected their experiences
  - Developed accompanying captions with facilitator assistance

## Optional Group Meetings

- Viewed photonarratives
- Feedback elicited on which PVs most clearly illustrated key concepts



## Photonarrative Example

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Would you believe me if I told you both pairs of footwear belong to the same person? All Veterans have served and earned their place in the VA. Everyone deserves their own space and to feel comfortable when they are waiting to be seen by their health care providers. Although everyone comes from different backgrounds, we all deserve to be respected no matter what shoes we're in

– Anonymous



# Photonarrative Example

---

When you feel like your back is against the wall there are people there to help.

You can overcome any obstacle placed in your way.

Don't let the bad experience stop your growth.

-LLD

# Intervention Development

Identified key content/information  
Developed draft outline for the intervention.

Workgroups helped collect/develop materials:  
1) harassment resources and 2) information; and 3) options for potential platforms, 4) demonstrating the 4D's, and 5) displaying photonarratives

A draft intervention was developed & edited in an iterative process.  
Once finalized, narration was recorded and embedded.

This initial version was shown to a stakeholder group.  
Feedback was used to make further revisions/improvements prior to testing.

# Initial Pilot Intervention

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- 30-minute video with slides and voiceover
- Educational information on:
  - Gender-Based Harassment
  - Bystander Intervention (4Ds)



# Bystander Intervention

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1. **Direct:** respond directly to the harasser; call out behavior
2. **Distract:** provide a harmless distraction
3. **Delay:** check in afterwards to offer assistance/support
4. **Delegate:** ask a 3<sup>rd</sup> party for help

# Harassment

## BEHAVIOR

- Catcalls / Whistles
- Staring / Leering
- Invading/encroaching on personal space
- Being followed down a hallway/to a clinic
- Intentionally brushing knees, hands, or other body parts

## LANGUAGE

- Telling suggestive jokes
- Persistent unwanted flirting/dating requests
- Reading/watching suggestive materials around others
- Calling women Veterans “Sweetie” “Honey” or “Baby”

You're too pretty to be a Veteran

You don't belong at the VA. You didn't see any action

Where's your husband?  
What branch is he in?

You'd look a lot prettier if you smiled

I can make you go straight

I like the way those jeans fit you

Women aren't real Veterans

Smile, honey

Your husband is a lucky man. I hope he treats you good

You have great legs



IF YOU SEE HARASSMENT BE

# DIRECT

In a firm, clear voice you can briefly tell the person that this behavior is not acceptable in VA.





# Initial Pilot Intervention

Practice intervening

- Presented with 2 different scenarios
- Asked to describe what they would do/say to intervene using each of the 4D's



# Photonarratives

conveying keys aspects of harassment were interspersed throughout to remind viewers of women Veterans' real-life experiences with harassment at VA and its impact(s)



---

Would you believe me if I told you both pairs of footwear belong to the same person? All Veterans have served and earned their place in the VA. Everyone deserves their own space and to feel comfortable when they are waiting to be seen by their health care providers. Although everyone comes from different backgrounds, we all deserve to be respected no matter what shoes we're in

– Anonymous



---

When you feel like your back is against the wall there are people there to help.

You can overcome any obstacle placed in your way.

Don't let the bad experience stop your growth.

-LLD

# Initial Pilot Intervention

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- Information on reporting (e.g. who, how)
- Additional resources
  - Resources that provide additional information and examples of how to intervene
  - Resources to learn more about what VA is doing to address harassment

# Pilot Testing

35 Veterans and 1 VA staff member

## Procedures

- Brief baseline assessment
- Viewed the intervention
- ~25-30 min qualitative interview
- Sent a link 2 weeks later to complete a follow-up assessment

## Measures

- Aspects of bystander intervention (awareness, perceived responsibility to, knowledge regarding, and confidence in the ability to intervene)
- Intent to intervene

## Acceptability

- Many participants said that the intervention was informative and educational, brought awareness to the problem, and simplified the message regarding intervening.
- Suggestions were made to enhance/improve the intervention including:
  - Production aspects
  - Adding/tweaking aspects of scenarios; adding video testimonials
  - Considering different versions

## Acceptability

- Many participants preferred using a direct approach to responding to harassment.
- However, several said that the intervention taught/reminded them of alternative approaches, which could be useful in situations where direct is not the best option.
- Others felt less comfortable intervening directly, but could see themselves using other, less direct strategies to intervene.

# Preliminary Results

Bystander Intervention in Harassment	Baseline M <sub>±</sub> SD	Follow-Up M <sub>±</sub> SD	t-value	Effect size
Noticing Harassment/ Awareness	<b>8.83<sub>±</sub>2.12</b>	<b>10.26<sub>±</sub>2.95</b>	<b>-3.64</b>	<b>0.67***</b>
Recognizing It's an Emergency	13.56 <sub>±</sub> 1.93	13.29 <sub>±</sub> 1.74	0.81	-0.14
Responsibility to Help	12.28 <sub>±</sub> 2.46	12.11 <sub>±</sub> 2.25	1.01	-0.07
Knowing How to Help	<b>11.53<sub>±</sub>2.18</b>	<b>12.51<sub>±</sub>1.70</b>	<b>-2.93</b>	<b>0.45**</b>
Confidence in Ability to Help	16.97 <sub>±</sub> 2.37	17.46 <sub>±</sub> 2.25	-1.41	0.20
Sexual Harassment Myth Endorsement Scale	12.28 <sub>±</sub> 5.13	11.54 <sub>±</sub> 4.91	1.45	-0.14
Intent to Help Scale	<b>93.61<sub>±</sub>12.57</b>	<b>96.74<sub>±</sub>12.89</b>	<b>-2.23</b>	<b>0.25*</b>
Bystander Behavior Self Efficacy Scale	-28.00 <sub>±</sub> 15.53	-30.60 <sub>±</sub> 15.0	1.39	-0.17

\*\*\*p<.001, \*\*p<.01, \*p<.05

## Additional Suggestions for Addressing Harassment

- One commonly cited aspect of addressing harassment was the need for clear messaging that it is unacceptable
- Many stressed the importance seeing employees, leadership, etc. stepping in and addressing harassment in real-time.
- Others indicated the need to make the consequences of engaging in harassing behavior clear



## Additional Suggestions for Addressing Harassment

- Several suggested the need for information about who to contact to report and get support.
- Others indicated the need to increase awareness through broad messaging using a variety of methods including:
  - newsletters/outreach
  - social media campaigns
  - a website with information/resources
  - information distribution at appts
  - electronic message boards
  - posters throughout the facility (entrances, bathroom stalls, waiting areas, hallways, cafeteria, etc.)

# Conclusions

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- The intervention was acceptable to participants
- There were several suggestions for improvement.
- Initial results suggest that this intervention could be helpful in increasing:
  - awareness of harassment
  - bystander knowledge of options for responding
  - intent to intervene when harassment is observed

# Next Steps

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- Further revise the intervention to make it more relatable and acceptable
- Sharing results and discussing with relevant people/ programs to inform next steps
- Explore ways to improve the perception of culture at VA facilities
- Further evaluate the intervention via a randomized controlled trial and implementation considerations

What can you  
do to address  
harassment  
now?

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If unsure what to do, seek out additional training/consultation

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Step up/step in when you see or hear about a Veteran experiencing harassment

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Know how who/how to report harassment at your facility

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Know available resources to support someone who has been harassed

---

Display VA harassment campaign materials in your office/program

What can  
systems do to  
address  
harassment  
now?

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Engage colleagues and/or Veterans in a discussions about harassment and brainstorm ways to address it

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Consider if procedures and the environment could be modified to reduce/address harassment concerns.

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Connect with others in your facility to promote awareness about gender-based harassment and policies for addressing it.

# Acknowledgements

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## Funding

VA HSR&D PPO 20 -090  
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Education and Clinical Center

## Study team

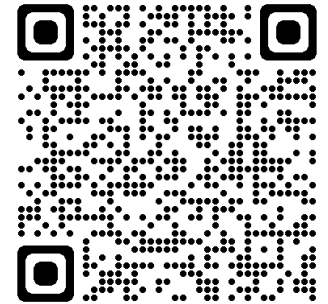
Alicia Lucksted, PhD  
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Clayton Brown, PhD  
Laura Lorenz, PhD  
Sera Havrilla, LCPC  
Cynthia Giron, MPS  
Tracy Robertson, BS, CPRS  
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Deborah Medoff, PhD  
Elizabeth Yano, PhD  
Harassment Research Workgroup

A special thanks to the Veterans and  
staff who contributed to the  
development of the intervention and  
took part in the study!

# Get Involved!



- ✓ **Subscribe to the VA WHRN Consortium Group Email:**  
<https://varedcap.rcp.vaec.va.gov/redcap/surveys/?s=CDFTRTNJK79PF4YE>
- ✓ **Contact** Adriana Rodriguez, PhD, WHRN Consortium Program Manager, at [Adriana.Rodriguez3@va.gov](mailto:Adriana.Rodriguez3@va.gov) or Jessica Friedman, PhD, [Jessica.Friedman@va.gov](mailto:Jessica.Friedman@va.gov) with ideas for future cyberseminars focused on women's health.

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